Appendix A	
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People and Places	Budget to Date £'000				Variance to	Total Annual Forecast Variance £'000	Explanation for year end variances greater than £10k (starred items)				
All Weather Pitch	(3)	0	(3)	(3)	(0)	0					
Business Area Improvement Fund	0	0	0	0	0	0					
Youth Monitoring Projects	0	0	0	2	2	0					
Compliance & Enforcement	0	0	0	0	0	0					
Community Safety	63	(2)	61	64	1	(2)					
Community Development Service Provisions	(6)	0	(6)	0	6	0					
Community Housing Fund	0	0	0	0	0	0					
The Community Plan	19	0	19	17	(1)	0					
Contain Outbreak Management Fund 2021/22	0	0	0	15		0	Pending payment of outstanding funding allocation from KCC COMF.				
Domestic Abuse Duty	0	0	0	(25)	(25)	0	Government funding received in advance for DA Co-ordinator post				
KCC Helping Hands	0	0	0	(33)	(33)	0	Funding received in advance from the Kent County Council (KCC) for Helping Hands Projects				
Leisure Contract	68	0	68	56	(12)		Payment of Sencio's management fee is subject to the previous year's audited accounts being provided by the Trust and are currently outstanding.				
Leisure Development	11	0	11	0	(11)		Payment of Sencio's Advantage payment is subject to the previous year's audited accounts being provided by the Trust and are currently outstanding.				
Police & Crime Commissioners (PCCs)	(9)	0	(9)	(21)	(12)	0	On track to spend full grant.				
Tourism	15	0	15	(172)	(187)	0	Grants received ahead of spend.				
West Kent Enterprise Advisor Network	0	0	0	17	17	0	External funding not yet received.				
West Kent Partnership	(29)	0	(29)	(6)	23	0	External funding not yet received.				
Youth	31	(1)	30	19	(12)	(1)	Grant received in advance from KCC as part of Local Childrens Partnership Group				
Future Issues/Risk Areas											

Appendix A

Develpment and Conservation	Budget to Date £'000	Forecast difference at year end £'000	Forecast Outturn £'000	Actual to end of September 22 £'000	Variance to date £'000	Total Annual Forecast Variance £'000	Explanation for year end variances greater than £10k (starred items)
	£000's	£000's	£000's	£000's	£000's	£000's	
Building Control	(80)	(21)	(101)	(87)	(7)	(21)	Fee income ahead of profile. Any over-recovery will be reinvested in the service.
Conservation	65	27	92	94	30	27	Additional investment in the delivery of the service.
Planning Policy	192	14	206	195	3	14	Salary underspend offset against salary overspend elsewhere
Local Plan Expenditure	0	0	0	163	163	0	Spend to be funded from reserves.
Planning - Appeals	87	19	106	97	10	19	Salary underspend offset against salary overspend elsewhere
Planning - CIL Administration	(34)	(1)	(34)	16	50	(1)	Achieved fees entered every six months (twice yearly). Fee yet to be entered.
Planning - Development Management	(48)	(150)	(198)	(208)	(160)	(150)	Planning fee applications and also prior year receipts in advance allocated to the period
Planning - Enforcement	170	41	211	195	25	41	Additional investment in the delivery of the service.
Planning - Development Management - Softwa	0	0	0	(120)	(120)	0	External funding received ahead of spend.
Future Issues/Risk Areas							There remains the risk that planning decisions and enforcement action will be challenged, either at appeal or through the Courts. Recruiting to vacant posts continues to be difficult. The financial impact of proposed changes to the Planning System will need to be carefully considered.

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Finance and Investments	Budget to Date £'000	Forecast difference at year end £'000		Actual to end of September 22 £'000	Variance to date £'000	Total Annual Forecast Variance £'000	Explanation for year end variances greater than £10k
Asset Maintenance Direct Services	21	0	21	3	(18)	0	Spend behind profile
Benefits Admin	160	(20)	139	140	(19)	(20)	New burdens funding and grants received ahead of spend.
Dartford Audit Partnership Hub (SDC Costs)	110	(16)	94	84	(26)	(16)	Salary underspend due to vacancy.
Local Tax	(124)	(26)	(150)	(69)	55	(26)	Court fees behind profile due to infrequent court dates
							Variance due to underspend on cleaning materials for Covid and delayed invoice for asset
Misc. Finance	688	(140)	548	672	(16)	(140)	valuation. Budgets profiled ahead of spend.
Treasury Management	68	17	84	80	12	17	Rise in the costs of bank charges and charge for Multi Asset Income Fund initial fee.
Future Issues/Risk Areas	Covid-19 continu	es to have a pote	ntial impact on in	come levels and expe	enditure.		

	Budget to Date	Forecast difference	Farraget	Actual to end of	Variance to date	Total Annual Forecast					
Oleanan and One man	Eudget to Date	at year end £'000	Forecast Outturn £'000	£'000	£'000		Fundamentian familian and continuous and the them CANI.				
Cleaner and Greener		,		~ • • • • •			Explanation for year end variances greater than £10k				
Asset Maintenance Argyle Road	40		10								
Asset Maintenance Other Corporate Properties	18		18				Overspend offset by underspends elsewhere.				
Asset Maintenance Leisure	97		97				Spend currently behind profile.				
Asset Maintenance Support & Salaries	48	0	48				Spend currently behind profile.				
Car Parks	(726)	(237)	(963)	(804)			Parking charge income improving based on two months of new charges.				
ссти	138	8				-	Annual payments ahead of profile.				
Car Parking - On Street	(161)	(50)		(186)			Parking charge income improving based on two months of new charges.				
EH Commercial	157	(27)	131	150			Salary underspend offset against salary overspend elsewhere				
EH Animal Control	18		-		(Underspend due to a contract renewal later in the year.				
EH Environmental Protection	188	22					Agency and staff costs to be offset by external funding.				
Parking Enforcement - Tandridge DC	(18)	0	()	(79)			Income collected on behalf of Tandridge to be paid over.				
Licensing Partnership Hub (Trading)	9		(17)				Salary underspend due to vacancy.				
Licensing Regime	21	(13)	9	(23)	(44)	(13)	Income ahead of profile relating to Premises licenses.				
							£25k Grant agreed by Cabinet for Swanley Town Council and to come from the				
Markets	(226)	0	(226)	(241)	(15)	0	additional income from Swanley Sunday market.				
Parks - Greensand Commons Project	0	0	0	51	51	0	Externally funded project. Spend will be reclaimed.				
Refuse Collection	1,460	0	1,460	1,472	12	0	Recycling credits - accrual to be reversed				
Street Cleansing	784	29		804	20	29	Vehicle repair costs.				
Support - Central Offices	387	90	477	408	21	90	Variance projected for utility bills which come in later in the year.				
							Current overspend based on central postage costs offset by underspends within				
Support - General Admin (Post/Scanning)	129	(14)	115	171	42	(14)	service areas. Information now gathered and recharges to be in place next month				
							There is an on-going overspend on agency staff in this area, and a project team brought forward a recruitment drive to reduce this, which came into effect from November 2021, however on-going delivery pressures and staff absences have regrettably increased agency staff use. This situation was made considerably worse by the accumulation of outstanding leave during the pandemic and a resurgence of Covid cases. Agency staff has been required in order to maintain service levels to cover the general service, but also to deal with the huge increase in collected curbside weights, which stands at around an extra 20% compared to last year. Due to the ageing fleet and increased collected weights, there have been multiple breakdowns resulting in substantial additional hire and repair costs to maintain the service and fleet. Commercial income has been impacted by Covid-19 due to the effect on businesses throughout the year. Despite the positive work carried out by the Business Development Team there was a significant shortfall in income against increased budgets, although a slight and slow recovery is taking place. During this quarter tight budget management and a moratorium on some budget spending has been instigated, putting off planned larger spends and reviewing projects that could				
Direct Services Trading account	(324)	509	185	12	336	509	be delayed, while only ordering basic service requirements.				
Taxis	3	3	6	(9)	(13)	3	Revenue generated by new statutory practice. Over-recovery reinvested in additional staff to deliver the service.				
Future Issues/Risk Areas	uture Issues/Risk Areas Covid-19 continues to have a potential impact on income levels and expenditure										

Future Issues/Risk Areas Covid-19 continues to have a potential impact on income levels and expenditure.

Forecast	Forecast	Actual to end of		Total Annual	
difference at				Forecast	
vear end £'000	£'000	£'000	date £'000	Variance £'000	Explanation for year and variances greater than £10k

		difference at	Outturn	September 22	variance to	Forecast	
Housing and Health	Budget to Date £'000	year end £'000	£'000	£'000	date £'000	Variance £'000	Explanation for year end variances greater than £10k
Gypsy Sites	(3)	0	(3)	10	14	0	As a result of closure order on site due to criminal damage, rents and HB reclaims has reduced due to tenancy ev
Housing Energy Retraining Options (HERO)	32	2	34	(7)	(39)	2	Grant received in advance for Accommodation for Ex Offenders funding.
Homes for the Ukrainians	0	0	0	(450)	(450)		First quarter funding received in advance from KCC for Homes for Ukraine Scheme.
KCC- Household Support Fund	0	0	0	295	295	0	All funding to be spent by 30 September 2022 in line with funding criteria - expenditure on track.
KCC Helping Hands	0	0	0	(21)	(21)	0	Funding received in advance from the Kent County Council (KCC) for Helping Hands Projects
Private Sector Housing	132	7	139	81	(51)	7	BEIS HUG1 grant received in advance for staffing post.
Rough Sleepers Initiative 2022-25	0	0	0	(126)	(126)	0	First tranche of funding paid in advance.
One You KPH	0	0	0	(23)			Quarter's funding invoiced in advance. x1 One You Officer post reduced hours.
Homelessness Funding	(358)	0	(358)	(332)	26		Funding to be drawn down for homeless prevention funded staffing posts.
							Ongoing Temporary Accommodation costs within the district due to increases in homelessness. Recruitment to
							vacant posts being completed, all Covid-19 placements ended on 30 June 2021 and a TA Charging Policy to
Future Issues/Risk Areas							come into effect from October.

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Improvement and Innovation	Budget to Date £'000	Forecast difference at year end £'000	Forecast Outturn £'000		date £'000		Explanation for year end variances greater than £10k (starred items)
Asset Maintenance IT	151	0	151	78	(74)		Spend as per asset maintenance plan
Corporate Management	605	(36)	570	469	(136)		Underspend due to the NHS & Social Care Levy still to be cleared. Delay in receiving external audit invoices.
Corporate - Other	89		23		(89)		Savings generated from vacant posts exceeding budget.
Economic Development Property	309		329				Costs related to agency fees.
							Overspend due to unscheduled By-Elections and invoicing for the costs of a Town Council
Elections	41	18	59	66	25	18	Election.
External Communications	117	(2)	115	148	31	(2)	£15k of invoice to be accrued into 23/24. Spend ahead of budget.
Land Charges	(58)	62	4	(22)	35		Forecast adverse variance due to downturn in volumes of searches and corresponding income
Members	241	(25)	216		(15)		Underspend projected due to reduced member travel claims and training. Members allowances lower than budgeted levels.
Register of Electors	120	(18)	102		(59)		Spend behind budget as invoices still to be received for the Annual Canvass. Any underspend will be considered for transfer to the Electoral Registration Reverses.
Administrative Expenses - Corporate Services	10	(10)	10				Grant funding received for one off IT specialist training
Support - Contact Centre	437	(28)	410	(-)			Current underspend based on staff turnover, end of year position expected as per budget
Support - General Admin (Print Shop)	(2)	50	48	39	41		Income from both external and internal customers is below the budgeted level. Costs on supplies to be contained to off-set income, but expected to be a negative variance at year- end.
Future Issues/Risk Areas							IT Asset Maintenance spend as per 10 year plan resulting in draw down from reserves in current year. Lower income for Print Studio services from both internal and external customers. Costs of unscheduled District Council by-elections.